Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

Open to Public Inspection

| A            | For t      | he 2005 c    | calendar year, or tax year beginning 1/1/2005 , 2005, and ending 12/31/2   | 2005     | , 20                             |
|--------------|------------|--------------|--|----------|----------------------------------|
| В            | Check if   | f applicable | Please   O Maine of organization   | Emplo    | oyer identification number       |
| $\bar{\Box}$ |            | s change     | USE IRS   JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA  | 13:5     | 5599486                          |
| Η            |            | change       | print or Number and street (or P O box if mail is not delivered to street address) Room/suite E  | Telep    | hone number                      |
|              | Initial re | •            | type See 15 East 26 Street 10th Floor  | ( 212    | 2 ) 532-4949                     |
|              | Final re   |              | Specific Instruction City or town, state or country, and ZIP + 4   | Account  | ang method: Cash Accrual         |
|              |            | led return   | tions. New York, NY 10010-1579   | _        | ther (specify)                   |
| =            |            |              | • Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable H and I are not ap   | plicabl  | le to section 527 organizations  |
| Ц            | мрриса     | tion pending | trusts must attach a completed Schedule A (Form 990 or 990-EZ). H(a) Is this a group   | ıp retu  | rn for affiliates? 🔲 Yes 🗹 No    |
| G            | Websit     | te: ► ww\    | w.jcca.org H(b) If "Yes," ento   | er num   | ber of affiliates ▶              |
| _            |            |              | H(c) Are all affilia   |          |                                  |
| <u>1</u>     | Organi     | zation type  |  |          | st See instructions)             |
| K            |            |              | if the organization's gross receipts are normally not more than \$25,000. The  | ate retu | by a group ruling? Yes V No      |
|              |            |              | not file a return with the IRS, but if the organization chooses to file a return, be organization chooses. |          |                                  |
|              |            |              |  | <u> </u> | the organization is not required |
| L            | Gross      | receipts     |  |          | Form 990, 990-EZ, or 990-PF).    |
| Р            | art I      | Rever        | nue, Expenses, and Changes in Net Assets or Fund Balances (See the   | ınstru   | ictions.)                        |
|              | 1          | Contrib      | utions, gifts, grants, and similar amounts received:   |          |                                  |
|              | a          |              | public support   |          |                                  |
|              | Ь          |              | public support   | ***      |                                  |
|              | C          |              | ment contributions (grants)  |          |                                  |
|              | d          |              | dd lines 1a through 1c) (cash \$ 7,442,885 noncash \$ 0 ) .  | 1d       | 7,442,885                        |
|              | 2          |              | n service revenue including government fees and contracts (form fer VI fine 93)  | 2        | 2,344,132                        |
|              | 3          | Member       | rship dues and assessments   | 3        | 3,432,574                        |
|              | 4          |              | on savings and temporary cash investments  | 4        | 0                                |
|              | 5          | Dividend     | ds and interest from securities  | 5        | 259,671                          |
|              | 6a         | Gross re     |  |          |                                  |
|              | b          | Less: re     | ental expenses   |          |                                  |
|              | С          | Net rent     | tal income or (loss) (subtract line 6b from line 6a) . $OGDEN$ , $UT$ [  | 6c       | 0                                |
| ē            | 7          | Other in     | vestment income (describe  | 7_       | 0                                |
| Revenue      | 8a         | Gross a      | amount from sales of assets other (A) Securities (B) Other   | \$m      |                                  |
| Вè           |            | than inv     |  | 799      |                                  |
|              | b          | Less. cos    | st or other basis and sales expenses 8,220,017 8b 0  | **       |                                  |
|              | 1          |              | (loss) (attach schedule) Stmt 1 1,192,315 8c 34,350  | <u> </u> |                                  |
|              | d          | -            | or (loss) (combine line 8c, columns (A) and (B))   | 8d_      | 1,226,665                        |
|              | 9          | •            | events and activities (attach schedule). If any amount is from gaming, check here  | <b>%</b> |                                  |
|              | a          |              | evenue (not including \$ of  | ŀ        |                                  |
|              | ١.         |              | mons reported on line ray  | 1        |                                  |
|              |            |              | riect expenses other than fundraising expenses .   | 9c       | 0                                |
|              | 1          |              | ome or (loss) from special events (subtract line 9b from line 9a)  | 30       | <u> </u>                         |
|              | 10a        |              | ales of inventory, loss returns and anowardes  |          |                                  |
|              | b          |              | ost of goods sold  | 10c      | 0                                |
|              | 11         |              |  | 11       |                                  |
|              | 12         |              | venue (from Part VII, line 103)  | 12       | 14,705,927                       |
| _            | 13         |              | n services (from line 44, column (B))  | 13       | 10,284,288                       |
| es           | 14         | _            | ement and general (from line 44, column (C))   | 14       | 972,710                          |
| Expenses     | 15         |              |  | 15       | 467,660                          |
| ã            | 16         |              | sing (from line 44, column (D))  | 16       | 0                                |
|              | 17         | Total ex     | penses (add lines 16 and 44, column (A))   | 17       | 11,724,658                       |
| <u> </u>     | 18         |              | or (deficit) for the year (subtract line 17 from line 12)  | 18       | 2,981,269                        |
| Assets       | 19         |              | ets or fund balances at beginning of year (from line 73, column (A)).  | 19       | 11,853,180                       |
| ¥            | 1 .        |              | hanges in net assets or fund balances (attach explanation)  Stmt 2   | 20       | -255,359                         |
| Net          | 21         |              | ets or fund balances at end of year (combine lines 18, 19, and 20)   | 21       | 14.579.090                       |

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

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Form **990** (2005)

| 22 |   | 1 1 | (A) Total  | services      | and general | (D) Fundraising |
|----|---|-----|------------|---------------|-------------|-----------------|
| 23 | Grants and allocations (attach schedule) Stmt 3 (cash $\  \  \  \  \  \  \  \  \  \  \  \  \ $                                    | 22  | 433,252    | 433,252       | ٠ *         |                 |
|    | Specific assistance to individuals lattach schedule)  | 23  | 0          | 0             |             | *               |
| 4  | Benefits paid to or for members (attach schedule)   | 24  | 0          | 0             |             |                 |
| 5  | Compensation of officers, directors, etc  | 25  | 347,918    | 173,959       | 173,959     | 0               |
| 3  | Other salaries and wages  | 26  | 5,149,570  | 4,440,349     | 412,347     | 296,874         |
| 7  | Pension plan contributions  | 27  | 402,157    | 325,386       | 51,029      | 25,742          |
| 3  | Other employee benefits   | 28  | 686,058    | 563,341       | 82,679      | 40,038          |
| 9  | Payroll taxes   | 29  | 294,722    | 243,111       | 33,172      | 18, <u>439</u>  |
| 0  | Professional fundraising fees   | 30  | 0          | 0             | 0           | 0               |
| 1  | Accounting fees   | 31  | 33,839     | 27,060        | 4,506       | 2,273           |
| 2  | Legal fees  | 32  | 9,186      | 9,186         | 0           | 0               |
| 3  | Supplies  | 33  | 162,200    | 134,101       | 19,944      | 8,155           |
| \$ | Telephone   | 34  | 65,197     | 55,460        | 7,283       | 2,454           |
| ;  | Postage and shipping  | 35  | 47,653     | 34,918        | 6,397       | 6,338           |
| ;  | Occupancy   | 36  | 551,771    | 441,090       | 73,569      | 37,112          |
| ,  | Equipment rental and maintenance  | 37  | 0          | 0             | 0           | 0               |
| 3  | Printing and publications   | 38  | 109,020    | 106,609       | 288         | 2,123           |
| •  | Travel  | 39  | 301,377    | 272,028       | 25,479      | 3,870           |
| )  | Conferences, conventions, and meetings  | 40  | 203,574    | 161,838       | 41,269      | 467             |
| l  | Interest  | 41  | 0          | 0             | 0           | 0               |
| 2  | Depreciation, depletion, etc. (attach schedule)   | 42  | 82,315     | 82,315        | 0           | 0               |
|    | Other expenses not covered above (itemize):   | 40  | 0.844.840  | 0.700.005     | 40.700      | 00.775          |
|    | See Statement 5   | 43a | 2,844,849  | 2,780,285     | 40,789      | 23,775          |
| þ  |   | 43b |            | <del></del> + | <del></del> |                 |
|    | ••••••••••••  | 43c |            |               |             |                 |
| d  | ••  | 43d |            | <del></del>   |             |                 |
|    | •••••••••••••••••   | 43e |            |               |             |                 |
| f  |   | 43f |            |               |             |                 |
| g  | ••••••••••••  | 43g |            |               |             |                 |
|    | <b>Total functional expenses.</b> Add lines 22 through 43. (Organizations completing columns (B)-(D), carry these totals to lines |     |            |               |             |                 |
|    | 13–15)  | 44  | 11,724,658 | 10,284,288    | 972,710     | 467,660         |

Form **990** (2005)

| Form                | 990 (2005)  | Page   |
|---------------------|---|--|
| Pá                  | rt III Statement of Program Service Accomplishments (See the instructions.)   |  |
| part<br>on t<br>pro | m 990 is available for public inspection and, for some people, serves as the primary or sole source of infectioular organization. How the public perceives an organization in such cases may be determined by the information of the second securate and fully describes, in Part III, the grams and accomplishments.   | mation presented<br>he organization's  |
| All o               | Services and resources to JCCs in US and Canada organizations must describe their exempt purpose achievements in a clear and concise manner. State the number lients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) unizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others) | Program Service<br>Expenses<br>(Required for 501(c)(3) and<br>(4) orgs and 4947(a)(1)<br>trusts, but optional for<br>others) |
| <b>b</b> .          | See Statement 6  Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ □  Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ □   |  |
| <b>c</b> .          | Grants and allocations \$ ) If this amount includes foreign grants, check here ▶ □  |  |
| ٠                   |   |  |

) If this amount includes foreign grants, check here ▶ □

) If this amount includes foreign grants, check here

(Grants and allocations

(Grants and allocations

e Other program services (attach schedule)

f Total of Program Service Expenses (should equal line 44, column (B), Program services). . .

10,284,288 Form 990 (2005)

| Note: Where required, attached schedules and amounts within the description column should be fore not-fy-year amounts only.    A  | Pá  | irt IV | Balance Sheets (See the instructions.)        | <u> </u>  |                  |                          |               |                        |
|---|-----|--------|---|-----------|------------------|--------------------------|---------------|------------------------|
| 46 Savings and temporary cash investments   | 1   | lote:  |   | vithin th | ne description   | (A)<br>Beginning of year |               | (B)<br>End of year     |
| 46 Savings and temporary cash investments   |     | 45     | Cash—non-interest-bearing                     |           |                  | 1,282,797                | 45            | 666,779                |
| 47a Accounts receivable b Less: allowance for doubtful accounts 47b 43,000 435,307 47c 529,990 48b 1.567,152 b Less: allowance for doubtful accounts 48b 1,367,152 b Less: allowance for doubtful accounts 48b 1,367,152 b Less: allowance for doubtful accounts 48b 0,00 49 0,00 49 0,00 49 0,00 49 0,00 50 10,0 |     |        | <u> </u>                                      |           | 1                | 0                        | 46            | 0                      |
| b Less: allowance for doubtful accounts  48a Pledges receivable b Less: allowance for doubtful accounts 48b 0 0  48a 1,367,152 b Less: allowance for doubtful accounts 48b 0 0  750 Receivables from officers, directors, trustees, and key employees (attach schedule) See. Statement 7  751a Other notes and boars receivable (attach schedule) 51b 0 0 51c 0  51c 0 51c 0  51c 0 51c 0  51c 0 51c 0  51c 0 51c 0  51d Other notes and boars receivable (attach schedule) 51e b Less: allowance for doubtful accounts 51e 0 0 51c 0  51e 1 0 0 51c 0 0 0  51e 1 0 0 51c 0 0  |     | ''     | , , , , , , , , , , , , , , , , , , ,         |           |                  |                          |               |                        |
| b Less: allowance for doubtful accounts  47b  |     | 47a    | Accounts receivable                           | 47a       | 572,990          |                          |               |                        |
| 48a   Pledges receivable   48a   1,367,152   48b   0   1,259,109   49c   1,367,152   48b   0   0   49c   0   0   49c   0   0   0   0   0   0   0   0   0  |     |        |   | 47b       | 43,000           | 435,307                  | 47c           | 529,990                |
| b Less: allowance for doubtful accounts  48b  |     |        | 2000. 2000.000 /000 0000.000 0000.000         |           |                  |                          |               |                        |
| b Less allowance for doubtful accounts   48b   0   1,259,109   48c   1,367,152    7 Grants receivable   G |     | 48a    | Pledges receivable                            | 48a       | 1,367,152        |                          |               |                        |
| 49   Grants receivable   50   Receivable   See Statement 7   51   51   51   51   51   51   51   |     |        |   | 48b       | 0                | 1,25 <u>9,</u> 109       | 48c           | 1,367,152              |
| 50   Receivables from officers, directors, trustees, and key employees (attach schedule)   See Statement 7   Stall    |     |        |   |           |                  | 0                        | 49            | 0                      |
| (attach schedule)   See. Statement.7   20,000   50   10,000   |     | 50     |   |           |                  |                          |               |                        |
| State   Chief   Chi   |     |        |   |           |                  | 20,000                   | 50            | 10,000                 |
| Schedule   |     | 51a    | •   |           |                  |                          | `             |                        |
| 1   | ţ   | • • •  |   | 51a       | 0                |                          |               |                        |
| 1   | sse | ь      |   | 51b       | 0                | 0                        | 51c           | 0                      |
| 53   Prepaid expenses and deferred charges   201,425   53   337,511     54   Investments—securities (attach schedule) Stmt 8 ▶  | ď   |        |   |           |                  | 0                        | 52            | 0                      |
| 54 Investments—securities (attach schedule) Stmt 8 ▶ □ Cost ₱ FMV   |     | 53     |   |           | i                | 201,425                  | 53            | 337,511                |
| 55a   Investments—land, buildings, and equipment: basis   55b   0   0   55c   0   |     | 54     |   |           |                  | 12,085,889               | 54            | 15,077,547             |
| b Less' accumulated depreciation (attach schedule)  |     | 55a    |   |           |                  |                          | 79            |                        |
| b Less accumulated depreciation (attach schedule) . 0 56 0 0 0 55c 0 0 56 0 0 0 56 0 0 0 56 0 0 0 56 0 0 0 0   |     |        | · · · · · · · · · · · · · · · · · · ·         | 55a       | 0                |                          | e.            |                        |
| schedule)   |     | ь      | · · ·   |           |                  |                          |               |                        |
| 56   Investments—other (attach schedule)   57a   Land, buildings, and equipment. basis   57a   2,400,246   57b   2,090,564   326,120   57c   309,682   58   Other assets (describe ▶ See Statement 10   1,548,211   58   1,428,358   59   Total assets (must equal line 74) Add lines 45 through 58   17,158,858   59   19,727,019   60   Accounts payable and accrued expenses   577,182   60   624,969   61   Grant's payable   0   61   0   0   624,969   63   Loans from officers, directors, trustees, and key employees (attach schedule)   0   64a   0   0   64b   0   0   0   0   0   0   0   0   0   |     | _      |   | 55b       | 0                | 0                        | 55c           | 0                      |
| 57a Land, buildings, and equipment. basis bless. accumulated depreciation (attach schedule). Stmt 9   |     | 56     |   |           |                  | 0                        | 56            | 0                      |
| b Less. accumulated depreciation (attach schedule). Stmt 9  Other assets (describe ➤ See Statement 10  57b 2,090,564  326,120  57c 309,682  58 Other assets (describe ➤ See Statement 10  1,548,211  58 1,428,358  59 Total assets (must equal line 74) Add lines 45 through 58.  17,158,858  59 19,727,019  60 Accounts payable and accrued expenses  577,182  60 624,969  61 Grants payable  62 Deferred revenue  63 Loans from officers, directors, trustees, and key employees (attach schedule)  64 Tax-exempt bond liabilities (attach schedule)  65 Other liabilities. Add lines 60 through 65  Cotal liabilities. Add lines 60 through 65  Total liabilities. Add lines 73 and 74  67 Unrestricted  68 Temporarily restricted  69 Permanently restricted  60 Organizations that follow SFAS 117, check here ▶ and complete lines 70 through 74  70 Capital stock, trust principal, or current funds.  71 Paid-in or capital surplus, or land, building, and equipment fund  72 Retained earnings, endowment, accumulated income, or other funds  70 through 72; column (A) must equal line 19; column (B) must equal line 21)  71 Total liabilities and net assets/fund balances. Add lines 60 and 73  17,155,855  74 19,727,019  |     | 57a    |   | 57a       | 2,400,246        |                          |               |                        |
| schedule) .Stmt 9   |     |        | - ' '   |           |                  |                          | * '           |                        |
| 59 Total assets (must equal line 74) Add lines 45 through 58. 17,158,858 59 19,727,019 60 Accounts payable and accrued expenses . 577,182 60 624,969 61 Grants payable  |     | _      | schedule) .Stmt 9                             |           | 2,090,564        | 326,120                  | 57c           | 309,682                |
| 59 Total assets (must equal line 74) Add lines 45 through 58. 17,158,858 59 19,727,019 60 Accounts payable and accrued expenses . 577,182 60 624,969 61 Grants payable  |     | 58     | Other assets (describe ► See Statement 10     | )<br>     | )                | 1,548,211                | 58            | 1,428,358              |
| 60 Accounts payable and accrued expenses  |     |        |   |           |                  |                          |               |                        |
| 61 Grants payable   |     | 59_    | Total assets (must equal line 74) Add lines 4 | 5 thro    | ugh 58           |                          |               | 19,727,019             |
| 140,587 62   156,037  |     | 60     | Accounts payable and accrued expenses .       |           |                  | 577,182                  | 60            | 624,969                |
| Second control of the schedule of the schedul |     | 61     | Grants payable                                |           |                  |                          |               | <u> </u>               |
| Second      |     | 62     | Deferred revenue                              |           |                  | 140,587                  | 62            | 156,037                |
| Second      | es  | 63     | Loans from officers, directors, trustees, and | key er    | mployees (attach |                          |               |                        |
| Second      | #   |        | schedule)                                     |           | -                |                          |               |                        |
| Second      | iab | 64a    | Tax-exempt bond liabilities (attach schedule) |           |                  |                          | $\overline{}$ |                        |
| Computations that follow SFAS 117, check here   | -   |        |   |           |                  |                          |               | <u>_</u>               |
| Organizations that follow SFAS 117, check here ► ✓ and complete lines 67 through 69 and lines 73 and 74 67 Unrestricted   |     | 65     | Other liabilities (describe ► See Statement   | 11        | )                | 4,587,909                | 65            | 4,366,923              |
| Organizations that follow SFAS 117, check here ► ✓ and complete lines 67 through 69 and lines 73 and 74 67 Unrestricted   |     |        |   |           |                  |                          |               |                        |
| 67 through 69 and lines 73 and 74 67 Unrestricted   |     |        |   |           |                  | 5,305,678                | 66            | 5,147,929              |
| 67  |     | Orga   | nizations that follow SFAS 117, check here ▶  | ✓ an      | d complete lines |                          |               |                        |
| column (A) must equal line 19; column (B) must equal line 21)   | တ္တ |        |   |           |                  | 0.017.000                |               | 0.040.740              |
| column (A) must equal line 19; column (B) must equal line 21)   | ၓၘ  |        |   |           |                  |                          |               |                        |
| column (A) must equal line 19; column (B) must equal line 21)   | aa  |        | , ,   |           |                  |                          |               | <del></del>            |
| column (A) must equal line 19; column (B) must equal line 21)   | 80  |        |   |           | <u> </u>         | 9,707,222                | 69            | 11,039,526             |
| column (A) must equal line 19; column (B) must equal line 21)   | =   | •      |   | here 🕨    | and              |                          |               |                        |
| column (A) must equal line 19; column (B) must equal line 21)   | 4   |        |   |           |                  |                          | 70            |                        |
| column (A) must equal line 19; column (B) must equal line 21)   | ō   |        | ·   |           | 1                |                          | $\overline{}$ |                        |
| column (A) must equal line 19; column (B) must equal line 21)   | ets |        |   |           |                  |                          | $\overline{}$ | <del></del>            |
| column (A) must equal line 19; column (B) must equal line 21)   | SS  |        |   |           |                  | <del></del>              | 12            | <del></del>            |
| column (A) must equal line 19; column (B) must equal line 21)   | 7   |        |   | 67 thr    | ough 69 or lines |                          | - 1           |                        |
| 74 Total liabilities and net assets/fund balances. Add lines 66 and 73 17,158,858 74 19,727,019   | ž   |        |   | 10t c=:   | iol line 21)     | 44 050 400               |               | 14 570 000             |
|   |     |        |   |           |                  |                          |               |                        |
|   | 1   | 14     | Total natimites and net assets/fund balances  | . Auu I   | ines ou and 75   | 17,100,058               | 74            | Form <b>990</b> (2005) |

| Pá      | Reconciliation of Revenue instructions.)  | per Aud     | ited Financial Statem                                   | nents      | With Rev                  | enue pe                 | r Ret                   | urn (See the              |
|---------|---|-------------|---|------------|---------------------------|-------------------------|-------------------------|---------------------------|
| a       | Total revenue, gains, and other support   | ner audit   | ed financial statements                                 |            |                           |                         | а                       | 11,786,292                |
| b       | Amounts included on line a but not on     | •           |   |            |                           |                         |                         |                           |
| 1       | Net unrealized gains on investments .     |             |   | <u>b1</u>  |                           | 0                       |                         |                           |
| 2       |   |             |   | b2         |                           | 0                       | 8                       |                           |
| 3       |   |             |   | <b>b</b> 3 |                           | 0                       |                         |                           |
| 4       | 0 0                                       |             |   |            |                           |                         |                         |                           |
| ·       | • • • • •                                 |             |   | b4         | 3                         | ,036,242                |                         |                           |
|         | Add lines <b>b1</b> through <b>b4</b>     |             |   |            |                           |                         | b                       | 3,036,242                 |
| С       |   |             |   |            |                           |                         | С                       | 8,750,050                 |
| d       | Amounts included on Part I, line 12, but  | t not on li | ne a:   |            |                           |                         |                         |                           |
| 1       | Investment expenses not included on P     |             |   | d1         |                           | 0                       |                         |                           |
| 2       | Other (specify). See Statement 13         |             | •••••   |            |                           |                         |                         |                           |
|         |   |             |   | d2         | 5                         | ,955,877                | »                       |                           |
|         | Add lines d1 and d2                       |             |   |            |                           |                         | d                       | 5,955,877                 |
| е       | Total revenue (Part I, line 12) Add line  |             |   |            |                           |                         | e                       | 14,705,927                |
| Pa      | art IV-B Reconciliation of Expense        |             |   |            |                           |                         |                         |                           |
| а       | Total expenses and losses per audited     | financial s | tatements   |            |                           |                         | а                       | 11,724,658                |
| b       | Amounts included on line a but not on     |             |   |            |                           | _                       | >-                      |                           |
| 1       |   |             |   | b1         |                           | 0                       | j                       |                           |
| 2       | , , ,                                     |             |   |            |                           | 0                       | *                       |                           |
| 3       | Losses reported on Part I, line 20        |             |   | b3         |                           | _ 0                     |                         |                           |
| 4       | Other (specify):                          |             |   | ١١         |                           |                         | . ]                     |                           |
|         |   |             |   | _b4_       |                           | 0                       |                         | •                         |
|         | Add lines <b>b1</b> through <b>b4</b>     |             |   |            |                           |                         | b                       | 11 704 650                |
| С       | Subtract line <b>b</b> from line <b>a</b> |             |   |            |                           |                         | С                       | 11,724,658                |
| d .     | Amounts included on Part I, line 17, but  |             |   | استعا      |                           |                         |                         |                           |
| 1       | Investment expenses not included on P     |             |   | d1         | <u> </u>                  | 0                       | ***                     |                           |
| 2       | (-F)/·                                    |             |   | d2         |                           | o                       |                         |                           |
|         |   |             |   |            |                           |                         | d                       | ^                         |
| е       | Add lines d1 and d2                       |             |   |            |                           |                         | e                       | 11,724,658                |
|         | rt V-A Current Officers, Directors,       |             |   |            |                           |                         |                         |                           |
|         | or key employee at any time duri          |             |   |            |                           |                         |                         |                           |
|         |   |             | (B)   | (C) G      | mpensation<br>paid, enter |                         |                         |                           |
|         | (A) Name and address                      |             | Title and average hours per<br>week devoted to position | (If not    | paid, enter<br>-0)        | benefit plar<br>compens | is & defe<br>ation plar | rred and other allowances |
| See     | Statement 14                              |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         | _   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
| <b></b> |   |             |   |            |                           |                         |                         |                           |
|         | <del></del>                               |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |
|         |   |             |   |            |                           |                         |                         |                           |

|      | _ |
|------|---|
| n    | • |
| Page | • |

| Pá  | rt V-A Current Officers, Directors, Trustees  | s, and Key Employe       | es (continued)          |   |        | Yes                       | No            |
|---|---|--------------------------|-------------------------|---|--------|---------------------------|---------------|
| 75a   | Enter the total number of officers, directors, and true meetings  | ustees permitted to vo   | ote on organizatio<br>▶ | n business at board<br>102  |        |                           |               |
| b   | <b>b</b> Are any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, related to each other through family or business |                          |                         |   |        |                           |               |
|   | relationships? If "Yes," attach a statement that ide  | entifies the individuals | and explains the        | relationship(s)   | 75b    |                           | ~             |
| c Do any officers, directors, trustees, or key employees listed in Form 990, Part V-A, or highest compensated employees listed in Schedule A, Part I, or highest compensated professional and other independent contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether |   |                          |                         |   |        |                           | <u>.</u>      |
|   | tax exempt or taxable, that are related to this organization through common supervision or common control?  Note. Related organizations include section 509(a)(3) supporting organizations.   |                          |                         |   |        |                           |               |
| If "Yes," attach a statement that identifies the individuals, explains the relationship between this organization and the other organization(s), and describes the compensation arrangements, including amounts paid to each individual by each related organization.   |   |                          |                         |   |        |                           |               |
|   | Does the organization have a written conflict of in   |                          |                         |   | 75d    |                           |               |
| Pa  | rt V-B Former Officers, Directors, Trustees, and officer, director, trustee, or key employee receperson below and enter the amount of comp  | ceived compensation o    | r other benefits (de    | escribed below) during  | the ye | ear, lis                  |               |
|   | (A) Name and address  | (B) Loans and Advances   | (C) Compensation        | (D) Contributions to employee<br>benefit plans & deferred<br>compensation plans | accou  | Exper<br>int and<br>owanc | other         |
|   |   |                          |                         |   |        | <del>-</del>              |               |
|   |   |                          |                         |   |        |                           |               |
|   |   |                          |                         |   |        | _                         |               |
|   |   |                          |                         |   |        |                           |               |
|   |   |                          |                         |   |        | _                         | <del></del> - |
|   |   |                          |                         |   |        |                           |               |
|   |   |                          |                         |   |        |                           |               |
|   |   |                          |                         |   |        |                           |               |
|   |   |                          |                         |   |        |                           |               |
| Par   | t VI Other Information (See the instructions  | s.)                      |                         | · · · · · · · · · · · · · · · · · · ·   |        | Yes                       | No            |
| 76  | Did the organization engage in any activity not pr  | - '                      | the IRS? If "Yes,       | " attach a detailed   | 76     | <                         |               |
| 77  | description of each activity  | erning documents but     | not reported to         | the IRS?  | 77     |                           | ~             |
| 78a   | If "Yes," attach a conformed copy of the changes. Did the organization have unrelated business grost this return?   | ss income of \$1,000     | or more during th       | ne year covered by  | 78a    |                           |               |
| b   | If "Yes," has it filed a tax return on Form 990-T for   |                          |                         |   | 78b    |                           |               |
| 79  | Was there a liquidation, dissolution, termination, or a statement   | _                        | on during the year      | ar? If "Yes," attach  | 79     |                           | <u> </u>      |
| 80a   | Is the organization related (other than by associat common membership, governing bodies, trusted  |                          |                         |   |        |                           |               |
| b   | organization?   |                          |                         | · · · · · · · ·   | 80a    | ~                         |               |
| 81a   | Enter direct and indirect political expenditures. (Se   |                          |                         | r □ nonexempt<br>0  |        |                           |               |
| b   | b Did the organization file Form 1120-POL for this year?  |                          |                         |   |        |                           |               |

|     | 330 (2003)   |     |      | -3        |
|-----|--|-----|------|-----------|
| Pá  | rt VI Other Information (continued)  |     | Yes  | No        |
| 82a | Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?  | 82a |      | ~         |
| b   | If "Yes," you may indicate the value of these items here. Do not include this  |     |      |           |
|     | amount as revenue in Part I or as an expense in Part II.  (See instructions in Part III.)  |     | ~    | <br>      |
| 83a | Did the organization comply with the public inspection requirements for returns and exemption applications?  | 83a | •    |           |
|     | Did the organization comply with the disclosure requirements relating to quid pro quo contributions?   | 83b | 1    |           |
|     | Did the organization solicit any contributions or gifts that were not tax deductible?  | 84a |      | 1         |
|     | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 84b |      |           |
| 85  | 501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?  | 85a |      |           |
|     | Did the organization make only in-house lobbying expenditures of \$2,000 or less?  | 85b |      |           |
|     | If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization  |     |      |           |
|     | received a waiver for proxy tax owed for the prior year  | 4%  |      |           |
| С   | Dues, assessments, and similar amounts from members  |     |      |           |
| d   | Section 162(e) lobbying and political expenditures   |     |      | ****      |
| е   | Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e   |     |      |           |
| f   | Taxable amount of lobbying and political expenditures (line 85d less 85e)  |     |      |           |
| g   | Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?  | 85g |      |           |
| h   | If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f   |     |      |           |
|     | to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?  | 85h |      |           |
| 86  | 501(c)(7) orgs. Enter: a Initiation fees and capital contributions included on   |     |      |           |
|     | line 12  | 1   |      |           |
| þ   | Gross receipts, included on line 12, for public use of club facilities   |     | ξ\$- |           |
| 87  | 501(c)(12) orgs. Enter: a Gross income from members or shareholders 87a  |     |      |           |
| ь   | Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)  |     |      | *         |
| 88  | At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or  |     | ,    |           |
|     | partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2  |     |      |           |
|     | and 301.7701-3? If "Yes," complete Part IX   | _88 |      |           |
| 89a | 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under section 4911 ▶   |     | *    |           |
| b   | 501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction | 89b |      | ~         |
| C   | Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958  |     |      | 0         |
| d   | Enter: Amount of tax on line 89c, above, reimbursed by the organization  |     |      | 0         |
| 90a | List the states with which a copy of this return is filed NY   |     |      |           |
| b   | Number of employees employed in the pay period that includes March 12, 2005 (See   |     |      |           |
|     | instructions.)   | 6   | 4    |           |
| 91a | The books are in care of ▶ JCC Association  Located at ▶ 15 East 26 Street 10th Floor, New York, NY  ZIP + 4 ▶ 10010-  |     |      |           |
| b   | At any time during the calendar year, did the organization have an interest in or a signature or other authority   | -   |      |           |
|     | over a financial account in a foreign country (such as a bank account, securities account, or other financial  |     | Yes  |           |
|     | accounty   | 91b | {    | <u> </u>  |
|     | If "Yes," enter the name of the foreign country ▶  |     |      |           |
|     | See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1</b> , Report of Foreign Bank and Financial Accounts.  |     |      |           |
| С   | At any time during the calendar year, did the organization maintain an office outside of the United States?  If "Yes," enter the name of the foreign country  See Statement 16   | 91c | ~    |           |
| 92  | Section 4947(a)(1) nonexempt chantable trusts filing Form 990 in lieu of Form 1041—Check here and enter the amount of tax-exempt interest received or accrued during the tax year   92   |     | . •  | • <b></b> |
|     |  |     |      |           |

| Part '      | VII Analysis of Income-Producing  | Activities (See                         | he instructions                                  | s.)  |                          |  |
|-------------|---|---|--|--|--------------------------|--|
| Note:       | Enter gross amounts unless otherwise  | Unrelated b                             | usiness income                                   | Excluded by s                                    | section 512, 513, or 514 | (E)  |
| ındıcatı    | ed.   | (A)<br>Business code                    | (B)<br>Amount                                    | (C)<br>Exclusion cod                             | (D)<br>de Amount         | Related or exempt function income                |
|             | Program service revenue: Project and Seminar Fees   |   | <del> </del>                                     | <del>                                     </del> | <b>—</b>                 | 2,344,132  |
| a           | Project and Seminar Fees  | -                                       | <del> </del>                                     | <del>  -</del>                                   | <del>-  </del>           | 2,044,102  |
| b           |   | _                                       | <del> </del>                                     | <del> </del>                                     |                          | <del>                                     </del> |
| C .         |   |   | <del>                                     </del> | <del>-</del>                                     | <del></del>              |  |
| d           |   | - }                                     | <del> </del>                                     | <del> </del>                                     | <del></del>              | <del> </del>                                     |
| e           |   | _                                       |  | <del>-</del>                                     | <del>-</del>             | <del> </del>                                     |
|             | Medicare/Medicaid payments  |   | <del> </del>                                     | <del></del>                                      | <del></del>              | <u> </u>   |
| _           | Fees and contracts from government agencie  | es                                      | <del> </del>                                     | <del> </del> -                                   | <del></del>              | 3,432,574  |
|             | Membership dues and assessments   |   | <u> </u>   | <del></del>                                      |                          | 3,432,375  |
|             | Interest on savings and temporary cash investmen  | ts                                      | <del> </del>                                     | 14   | 259,671                  | <del> </del>                                     |
|             | Dividends and interest from securities  |   | <del>                                     </del> | +  | 200,071                  | <del> </del>                                     |
|             | Net rental income or (loss) from real estate:   |   | <del> </del>                                     | <del> </del>                                     |                          |  |
|             | debt-financed property  |   |  | <del>                                     </del> | <del></del>              |  |
|             | not debt-financed property  |   |  |  | <u> </u>                 |  |
|             | Net rental income or (loss) from personal property<br>Other investment income                   | y                                       |  | <del> </del>                                     |                          |  |
|             |   | n.                                      | <del> </del>                                     | 18   | 1,226,665                |  |
|             | Gain or (loss) from sales of assets other than inventor   | 'y                                      | <del></del>                                      | † - <del>-</del>                                 | .,,                      |  |
|             | Net income or (loss) from special events . Gross profit or (loss) from sales of inventory       |   |  | -  |                          |  |
|             | Other revenue: a  | <del></del>                             |  | -  |                          |  |
| b           | Other revenue a   | _                                       |  |  |                          |  |
| C           |   |   | !  |  |                          |  |
| d           |   |   | ***  |  |                          |  |
| e           |   |   |  | 1  |                          |  |
|             | Subtotal (add columns (B), (D), and (E)) .  | ,                                       | C  | ) ` *  | 1,486,336                | \$5,776,706                                      |
|             | Total (add line 104, columns (B), (D), and (E)  | ). <del>.</del>                         |  |  | •                        | 7,263,042  |
| Note: /     | Line 105 plus line 1d, Part I, should equal the   | amount on line                          | 12, Part I                                       |  |                          |  |
| Part V      | III Relationship of Activities to the Ac  | complishment                            | of Exempt Purp                                   | ooses (See                                       | the instructions.)       |  |
| Line N      | lo. Explain how each activity for which incom   | ne is reported in co                    | lumn (E) of Part V                               | /II contributed                                  | I importantly to the     | accomplishment                                   |
|             | of the organization's exempt purposes (of   | ther than by provid                     | ng funds for such                                | n purposes)                                      |                          |  |
|             | See Statement 17  | ,,                                      |  |  |                          |  |
|             |   |   |  | <del></del>                                      |                          |  |
|             |   |   |  |  |                          |  |
|             |   | <del></del>                             | <del></del>                                      |  |                          |  |
| Part I      |   |   | sregarded Enti                                   | ties (See the                                    |                          | (E)  |
|             | Name, address, and EIN of corporation,  | (B)<br>Percentage of                    | (C)<br>Nature of a                               | otivition  | (D) Total income         | <b>(E)</b><br>End-of-year                        |
|             | partnership, or disregarded entity or   | wnership interest                       | Tractice of a                                    | Cuvilies   | Total income             | assets   |
|             |   |   |  | <del>.</del>                                     |                          |  |
|             |   | %                                       |  | ····   |                          | I  |
|             |   | %                                       |  |  | <del> </del>             |  |
| Dort \      | Information Regarding Transfers Asso  | %                                       | onal Ronofit Co                                  | ntracte (Soc                                     | the instructions         |  |
| Part )      |   |   |  | ·  |                          |  |
|             | Did the organization, during the year, receive any funds, or                                    | , |  | •  | •                        | ∐ Yes 🗹 No                                       |
|             | Did the organization, during the year, pay pre<br>: If "Yes" to (b), file Form 8870 and Form 47 |   |  | a personal b                                     | enerit contract?         | ☐ Yes 🗹 No                                       |
| Note        | Under penalties of perjury, I declare that I have example                                       |   |  | hedules and st                                   | atements, and to the h   | est of my knowledge                              |
|             | and belief, it is true, correct, and complete Declaration                                       | on of preparer (other                   | han officer) is based                            | on all information                               | tion of which preparer   | has any knowledge                                |
| Please      | IN OHAND! U   | 102tz                                   |  | f  | 8/10/2                   | /_   |
| Sign        | Signature of officer  | 2000                                    | <del></del>                                      |  | Date                     | <u> </u>   |
| Here        | Allan Finkelstein, President  |   |  |  | ,                        |  |
|             | Type or print name and title  |   |  |  |                          |  |
|             |   |   | Date   | Check if   | Preparer's SSN or        | PTIN (See Gen Inst W                             |
| Paid<br>• · | Preparer's signature  |   |  | self-<br>employed ▶                              |                          |  |
| Preparer'   | S Firm's name (or yours N   |   |  | EIN  | <u> </u>                 |  |
| Jse Only    | if self-employed), address, and ZIP + 4   |   |  |  | ne no ► ( )              |  |
|             |   |   |  |  |                          |  |

#### SCHEDULE A (Form 990 or 990-EZ)

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information—(See separate instructions.)

**୭**005

OMB No 1545-0047

Department of the Treasury Internal Revenue Service ► MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

Employer identification number Name of the organization **JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA** 13:5599486 Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 1 of the instructions. List each one. If there are none, enter "None.") (d) Contributions to (e) Expense (a) Name and address of each employee paid more (b) Title and average hours (c) Compensation employee benefit plans & account and other than \$50,000 per week devoted to position deferred compensation allowances Vice President 270,000 32,645 0 15 East 26 Street, New York, NY, NY 10010-157 35 Rubin, Leonard Vice President 200,000 24,530 0 15 East 26 Street, New York, NY, NY 10010-15735 Goldberg, Alan Vice President 176,667 20,749 O 15 East 26 Street, New York, NY, NY 10010-15735 Vice President 160,000 14,786 0 15 East 26 Street, New York, NY, NY 10010-15735 Rod, Steven Vice President 156,260 20,936 0 15 East 26 Street, New York, NY, NY 10010-157 35 Total number of other employees paid over \$50,000 . 5 Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services (See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.") (a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation Sacha Litman Consulting 123,878 356 Western Avenue, Cambridge, MA 02139, US Total number of others receiving over \$50,000 for 0 professional services . . . . . . . . . .

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)

| (a) Name and address of each independent contractor paid more than \$50,000    | (b) Type of service | (c) Compensation |
|--|---------------------|------------------|
| None   |                     |                  |
|  | , www               |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
| Total number of other contractors receiving over \$50,000 for other services ▶ |                     |                  |

| Pa                                 |                                       | (Form 990 or 990-EZ) 2005  |  | <u>_</u>   | l        |
|------------------------------------|---------------------------------------|--|--|--|----------|
|                                    | rt III                                | Statements About Activities (See page 2 of the instructions.)  |  | Yes  | No       |
| 1                                  | atter<br>or in                        | ng the year, has the organization attempted to influence national, state, or local legislation, including a npt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses pacurred in connection with the lobbying activities   \$   | aid  |  | v        |
|                                    | Orga<br>orga                          | inizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Oth nizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description obbying activities.   |  |  |          |
| 2                                  | subs<br>with<br>owne                  | ng the year, has the organization, either directly or indirectly, engaged in any of the following acts with a tantial contributors, trustees, directors, officers, creators, key employees, or members of their families, any taxable organization with which any such person is affiliated as an officer, director, trustee, major er, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining tractions.)  See Statement 18  | or<br>ity  |  |          |
| а                                  |                                       | exchange, or leasing of property?  | 2a   | ļ  | ~        |
| b                                  |                                       | ing of money or other extension of credit?   | <u>2b</u>  | <del> </del>   | V        |
| C                                  |                                       | shing of goods, services, or facilities?   | 2c<br>2d   | 1  | -        |
| d<br>e                             | -                                     | nent of compensation (or payment or reimbursement of expenses if more than \$1,000)?   | 2e   | <del>                                     </del>   | ~        |
| 3a                                 |                                       | ou make grants for scholarships, fellowships, student loans, etc? (If "Yes," attach an explanation of ho   | ow   | V  |          |
|                                    | -                                     | determine that recipients qualify to receive payments)   | 3a   | <u> </u>   |          |
| b                                  | Do y                                  | ou have a section 403(b) annuity plan for your employees?  |  | <u> </u>   | ~        |
| С                                  |                                       | ig the year, did the organization receive a contribution of qualified real property interest under section 170(h   |  |  | <i>'</i> |
| 4a                                 |                                       | ou maintain any separate account for participating donors where donors have the right to provide advice of   |  |  | 1        |
| b                                  | the u                                 | se or distribution of funds?   | . <u>4a</u><br>. 4b  |  | 1        |
| Pa                                 | t IV                                  | Reason for Non-Private Foundation Status (See pages 3 through 6 of the instruction   |  | ·  |          |
|                                    |                                       | zation is not a private foundation because it is: (Please check only <b>ONE</b> applicable box.)   |  |  |          |
| 5                                  | _                                     |  |  |  |          |
| •                                  | 1 1 A                                 |  |  |  |          |
| 6                                  |                                       | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).   |  |  |          |
| 6<br>7                             |                                       | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i). school. Section 170(b)(1)(A)(ii). (Also complete Part V.)   |  |  |          |
|                                    |                                       | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).   |  |  |          |
| 7                                  | A<br>  A<br>  A<br>  a                | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i). school. Section 170(b)(1)(A)(ii). (Also complete Part V.) hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii). Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v). medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii). Enter the ind state   |  |  |          |
| 7<br>8<br>9                        | A   A   A   A   A   A   A   A   A   A | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).  school. Section 170(b)(1)(A)(ii). (Also complete Part V.)  hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).  Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).  medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii). Enter the indistate   n organization operated for the benefit of a college or university owned or operated by a governmental unit. Salso complete the Support Schedule in Part IV-A.)   | Section 17   | O(b)(1)  | (A)(iv   |
| 7<br>8<br>9<br>10<br>11a           | A   A   A   A   A   A   A   A   A   A | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).  school. Section 170(b)(1)(A)(ii). (Also complete Part V.)  hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).  Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).  medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii). Enter the lend state   n organization operated for the benefit of a college or university owned or operated by a governmental unit. Salso complete the Support Schedule in Part IV-A.)  n organization that normally receives a substantial part of its support from a governmental unit or from the group (b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)  | Section 17   | O(b)(1)  | (A)(iv   |
| 7<br>8<br>9<br>10<br>11a           | A A A A A A A A A A A A A A A A A A A | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).  school. Section 170(b)(1)(A)(ii). (Also complete Part V.)  hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).  Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).  medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii). Enter the lend state   n organization operated for the benefit of a college or university owned or operated by a governmental unit. Salso complete the Support Schedule in Part IV-A.)  n organization that normally receives a substantial part of its support from a governmental unit or from the g  | Section 17<br>eneral pub<br>es, and gro<br>33/3% of                | O(b)(1)<br>olic. Se<br>oss rec   | (A)(iv   |
| 7<br>8<br>9<br>110<br>111a<br>111b | A A A A A A A A A A A A A A A A A A A | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).  school. Section 170(b)(1)(A)(ii). (Also complete Part V.)  hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).  Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).  medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the lind state   in organization operated for the benefit of a college or university owned or operated by a governmental unit. Salso complete the Support Schedule in Part IV-A.)  in organization that normally receives a substantial part of its support from a governmental unit or from the group of the support schedule in Part IV-A.)  community trust. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)  in organization that normally receives: (1) more than 33%% of its support from contributions, membership ferom activities related to its charitable, etc., functions—subject to certain exceptions, and (2) no more than ome gross investment income and unrelated business taxable income (less section 511 tax) from business.   | Section 17<br>eneral pub<br>es, and gro<br>331/3% of<br>isses acqu | olic. Separate of the surface of the | (A)(iv)  |
| 7<br>8<br>9<br>110<br>111a<br>111b | A A A A A A A A A A A A A A A A A A A | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).  school. Section 170(b)(1)(A)(ii). (Also complete Part V.)  hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).  Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).  medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii). Enter the ind state   no organization operated for the benefit of a college or university owned or operated by a governmental unit. Salso complete the Support Schedule in Part IV-A.)  no organization that normally receives a substantial part of its support from a governmental unit or from the group of the support Schedule in Part IV-A.)  community trust Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)  no organization that normally receives: (1) more than 331/3% of its support from contributions, membership ferom activities related to its charitable, etc., functions—subject to certain exceptions, and (2) no more than organization after June 30, 1975. See section 509(a)(2) (Also complete the Support Schedule in Part IV-A.)  no organization that is not controlled by any disqualified persons (other than foundation managers) and sescribed in: (1) lines 5 through 12 above; or (2) sections 501(c)(4), (5), or (6), if they meet the test of sections in the secretary of the support schedule in Part IV-A.)  | eneral put es, and gra a331/3% of sses acqu upports or tion 509(a  | olic. Separate of the surface of the | (A)(iv)  |
| 7<br>8<br>9<br>10<br>11a           | A A A A A A A A A A A A A A A A A A A | church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).  school. Section 170(b)(1)(A)(ii). (Also complete Part V.)  hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).  Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).  medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii). Enter the ind state   norganization operated for the benefit of a college or university owned or operated by a governmental unit. Salso complete the Support Schedule in Part IV-A.)  norganization that normally receives a substantial part of its support from a governmental unit or from the group for the support schedule in Part IV-A.)  community trust. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A)  norganization that normally receives: (1) more than 33½% of its support from contributions, membership feorm activities related to its charitable, etc., functions—subject to certain exceptions, and (2) no more than ome gross investment income and unrelated business taxable income (less section 511 tax) from busine granization after June 30, 1975. See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.)  norganization that is not controlled by any disqualified persons (other than foundation managers) and sescribed in: (1) lines 5 through 12 above; or (2) sections 501(c)(4), (5), or (6), if they meet the test of section box that describes the type of supporting organization:  □ Type 1 □ Type 2  Provide the following information about the supported organizations. (See page 6 of the instruction.) | eneral put es, and gra a331/3% of sses acqu upports or tion 509(a  | oss receits suired b   | (A)(iv   |

|        | rt IV-A Support Schedule (Complete only<br>e: You may use the worksheet in the instructions   |   |  |  |  |   |
|--------|---|---|--|--|--|---|
|        | endar year (or fiscal year beginning in)  | (a) 2004  | <b>(b)</b> 2003  | (c) 2002   | (d) 2001   | (e) Total   |
| 15     | Gifts, grants, and contributions received (Do   |   |  |  |  |   |
|        | not include unusual grants. See line 28.).  | 7,430,901   | 5,738,624  | 4,765,650  | 2,986,19   | 6 20,921,371  |
| 16     | Membership fees received  | 3,461,756   | 3,045,000  | 2,865,066  | 2,756,90   | 7 12,128,729  |
| 17     | Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose.  | 2,490,463   | 1,594,321  | 242,369  | 2,289,31   | 8 6,616,471   |
| 18     | Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975. | 159,786   | 171,822  | 229,466  | 333,96   | 4 895,038   |
| 19     | Net income from unrelated business activities not included in line 18   | 0   | 0  | 0  |  | 0   |
|        |   | U   | - 0  |  |  | <u> </u>  |
| 20     | Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf  | o   | o  | 0  |  | 0 0   |
| 21     | The value of services or facilities furnished to  |   |  |  | <u> </u>   | <del></del>   |
|        | the organization by a governmental unit<br>without charge. Do not include the value of<br>services or facilities generally furnished to the   | _   | _  | _  |  |   |
| 22     | public without charge   | 0   | 0  | 0  |  | 0   |
|        | include gain or (loss) from sale of capital assets  | 0   | o  | 0  |  | oo  |
| 23     | Total of lines 15 through 22  | 13,542,906  | 10,549,767   | 8,102,551  | 8,366,38   | 40,561,609  |
| 24     | Line 23 minus line 17   | 11,052,443  | 8,955,446  | 7,860,182  | 6,077,067  | 7 33,945,138  |
| 25     | Enter 1% of line 23   | 135,429   | 105,498  | 81,026   | 83,664   | 4   |
| 26     | Organizations described on lines 10 or 11:  | a Enter 2% of   | amount in columi   | n (e), line 24   | ▶ 26a  | 678,903   |
| b      | Prepare a list for your records to show the nam governmental unit or publicly supported organization.   |   | -  |  |  | * * * *   |
|        | amount shown in line 26a. Do not file this list wit   | th your return. E   | nter the total of all  | these excess am  | ounts ▶ 26t  | <del></del>   |
| C      | Total support for section 509(a)(1) test: Enter lin   |   |  |  | > 260  | 33,945,138  |
| đ      | Add: Amounts from column (e) for lines: 18  | 895,038<br>0  | 19   | <u>0</u><br>163  | ▶ 260  | 2,174,401   |
| е      | Public support (line 26c minus line 26d total) .  |   |  |  |  |   |
| f      | Public support percentage (line 26e (numerat  |   |  |  |  |   |
| <br>27 | Organizations described on line 12: a For person," prepare a list for your records to show to Do not file this list with your return. Enter the   | r amounts includ  | ed in lines 15, 10<br>total amounts rec  | 6, and 17 that we  | ere received from  | om a "disqualified  |
| b      | (2004)  | ed from each pers<br>year, that was mor<br>through 11b, as w<br>the larger amount | son (other than "di<br>e than the larger o<br>rell as individuals)<br>described in (1) o | squalified persons of (1) the amount o Do not file this lis or (2), enter the su | "), prepare a list<br>on line 25 for the<br>st with your retu<br>um of these diffe | for your records to<br>year or (2) \$5,000.<br>rn. After computing<br>erences (the excess |
| С      | Add: Amounts from column (e) for lines: 15 _  |   | 16   |  |  |   |
| -      | 17 20 _   |   | 21   |  | ▶ 27c  |   |
| d      |   |   |  |  | í  |   |
| e      | Public support (line 27c total minus line 27d total   |   |  |  | 1  |   |
| f      | Total support for section 509(a)(2) test: Enter an  |   |  |  |  |   |
| g      | Public support percentage (line 27e (numerat  | tor) divided by li  | ne 27f (denomin  | ator))   | ▶ 27g  | %   |
| h      | Investment income percentage (line 18, colum  | nn (e) (numerato  | or) divided by lin   | e 27f (denomina  | itor)). ▶ 27h  | %   |
| 28     | Unusual Grants: For an organization described prepare a list for your records to show, for each description of the nature of the grant <b>Do not fil</b>  | h year, the name  | of the contribute  | or, the date and   | amount of the  | grant, and a brief  |

| Part V | Private School Questionnaire (See page 7 of the instructions.)              |
|--------|---|
|        | (To be completed ONLY by schools that checked the box on line 6 in Part IV) |

| 29           | Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?   | 29         | Yes         | No  |
|--------------|---|------------|-------------|-----|
| 30           | Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?  | 30_        |             |     |
| 31           | Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? | 31         | *           | *   |
| 32<br>a<br>b | Does the organization maintain the following:  Records indicating the racial composition of the student body, faculty, and administrative staff?  Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory  | 32a<br>32b | \$<br>      | ··· |
|              | basis?  | 32c<br>32d | *           |     |
| 33           | If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)  Does the organization discriminate by race in any way with respect to:  | ***        | *           | *** |
| зэ<br>а      | Students' rights or privileges?   | 33a        |             |     |
| b            | Admissions policies?  | 33b        |             |     |
| c            | Employment of faculty or administrative staff?  | 33c        |             |     |
| d            | Scholarships or other financial assistance?   | 33d        |             |     |
| е            | Educational policies?   | 33e        |             |     |
| f            | Use of facilities?  | 33f<br>33g |             |     |
| h            | Other extracurricular activities?   | 33h        |             |     |
|              | If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)   |            | <b>\$</b> - |     |
| 34a          | Does the organization receive any financial aid or assistance from a governmental agency?   | 34a        |             |     |
| b            | Has the organization's right to such aid ever been revoked or suspended?  | 34b        |             |     |
| 35           | Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05   | 25         |             |     |
|              | of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation   | 35         |             |     |

|   | (To be completed ONLY by an  | eligible orga  | nization that fil  | ed Form 5  | 768)   |  |         |  |
|---|--|--|--|--|--|--|---------|--|
| Che   | ck ► a ☐ if the organization belongs to an affilia   | ated group C   | heck ▶ b 🔲   | f you checked                                      | "a" a  | nd "limited o                          | ontrol" | provisions apply                                   |
|   | Limits on Lobbyi (The term "expenditures" mea  |  |  |  |  | (a)<br>Affiliated (<br>totals          | group   | (b) To be completed for ALL electing organizations |
|   |  | <del></del>  |  |  | 26   | ·                                      |         | Organizations                                      |
| 36  | Total lobbying expenditures to influence public  |  |  |  | 36   |  |         |  |
| 37  | Total lobbying expenditures to influence a legis   | • ,  |  |  | 38   |  |         |  |
| 38  | Total lobbying expenditures (add lines 36 and  | •  |  |  | 39   |  |         |  |
| 39  | Other exempt purpose expenditures  |  |  |  | 40   |  |         | <del></del>  |
| 40  | Total exempt purpose expenditures (add lines   |  |  |  | 40   |  |         |  |
| 41  | Lobbying nontaxable amount. Enter the amount   |  | =  |  |  |  |         |  |
|   |  |  | xable amount is-   |  |  |  |         |  |
|   | Not over \$500,000   |  |  |  | l  | <b>*</b>                               |         | ·-   |
|   | Over \$500,000 but not over \$1,000,000 . \$100,000  | •  |  | <b>1</b>   | 41   |  |         |  |
|   |  | •  | the excess over \$1  |  | <del>                                     </del> |  |         |  |
|   |  | •  | the excess over \$1  |  | *  |  | ««°     | *  |
| 42  | Grassroots nontaxable amount (enter 25% of I   |  |  |  | 42   |  |         | ļ  |
| 43  | Subtract line 42 from line 36. Enter -0- if line 4   | •  |  |  | 43   |  |         |  |
| 44  | Subtract line 41 from line 38. Enter -0- if line 4   |  |  |  | 44   |  |         |  |
| 77  |  |  |  |  | -  | ······································ | -70·A   |  |
|   | Caution: If there is an amount on either line 43   |  | od Under Sect  |  |  |  |         |  |
|   | (Some organizations that made a section See the instructions for the instructions for the section of the sectio | or lines 45 throi  |  | 1 of the insti                                     | ructioi  | ns.)                                   |         |  |
|   | Calendar year (or  | (a)  | (b)  | (c)  |  | (d)                                    |         | (e)  |
|   | fiscal year beginning in) ▶  | 2005   | 2004   | 2003   |  | 2002                                   | !       | Total  |
|   |  |  |  | <del>                                     </del>   |  |  |         |  |
| 45  | Lobbying nontaxable amount   |  | Į  |  |  |  | 1       |  |
|   |  |  |  |  |  |  |         |  |
| 46  |  |  |  | +  |  |  |         |  |
| 46  | Lobbying ceiling amount (150% of line 45(e))   | VP   | * *  | *  |  |  |         |  |
| 46<br>47                                      |  | VB   | * *  | *  |  |  |         |  |
|   | Lobbying ceiling amount (150% of line 45(e))   | VP   | * *  |  |  |  |         |  |
| 47  | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | NB.  | * *  |  |  | *                                      | **      |  |
| 47  | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | 140<br>Y   |  |  | 30095  | 4                                      | *       |  |
| 47<br>48                                      | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  Grassroots nontaxable amount  Grassroots ceiling amount (150% of line 48(e))  | VD   |  |  | 9.448  | *                                      | **      |  |
| 47<br>48<br>49<br>50                          | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  Grassroots nontaxable amount  Grassroots ceiling amount (150% of line 48(e))  Grassroots lobbying expenditures  | gliste by  | * * * * * * * * * * * * * * * * * * *  |  | 30092  | \$                                     | **      |  |
| 47<br>48<br>49<br>50                          | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | ting Public (  | Charities  | 4 A A  | (See   | nage 11                                |         | a instructions )                                   |
| 47<br>48<br>49<br>50<br>Pa                    | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  Grassroots nontaxable amount  Grassroots ceiling amount (150% of line 48(e))  Grassroots lobbying expenditures  rt VI-B Lobbying Activity by Nonelect (For reporting only by organiza   | ting Public (  | Charities I not complete   | Part VI-A)   |  | · •                                    | of the  | e instructions.)                                   |
| 47<br>48<br>49<br>50<br>Pal                   | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  Grassroots nontaxable amount  Grassroots ceiling amount (150% of line 48(e))  Grassroots lobbying expenditures  rt VI-B Lobbying Activity by Nonelect (For reporting only by organizating the year, did the organization attempt to influence to the companion of the second companion of the sec                           | ting Public (tions that dictions attended in the tions).   | Charities I not complete state or local legis  | Part VI-A)   |  | <del> </del>                           |         | e instructions.) Amount                            |
| 47<br>48<br>49<br>50<br>Pa                    | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  Grassroots nontaxable amount  Grassroots ceiling amount (150% of line 48(e))  Grassroots lobbying expenditures  rt VI-B Lobbying Activity by Nonelec (For reporting only by organizating the year, did the organization attempt to influence public opinion on a legislative metal.   | ting Public (tions that dictional, anatter or referen  | Charities I not complete state or local legis dum, through the   | Part VI-A)   |  | · •                                    | of the  | <u>-</u>   |
| 47<br>48<br>49<br>50<br>Pal                   | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | ting Public (tions that dictions attended), another or reference.  | Charities I not complete state or local legis dum, through the   | Part VI-A) slation, including use of:              | ding a   | · •                                    | of the  | <u>-</u>   |
| 47<br>48<br>49<br>50<br>Pal<br>Durii          | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | eting Public (tions that dictions attended national, anatter or referent times on in expenses  | Charities I not complete state or local legis dum, through the reported on lines   | Part VI-A) slation, including use of:              | ding a   | · •                                    | of the  | <u>-</u>   |
| 47<br>48<br>49<br>50<br>Pa<br>During<br>atter | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | eting Public (tions that dictions that dictions that dictions and the state of the  | Charities I not complete state or local legis dum, through the reported on lines   | Part VI-A) slation, including use of:              | ding a   | · •                                    | of the  | <u>-</u>   |
| 47 48 49 50 Pal Durit atter a b c d           | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | ting Public (tions that dictions that dictio | Charities I not complete state or local legis dum, through the   | Part VI-A) slation, includuse of:                  | ding a   | · •                                    | of the  | <u>-</u>   |
| 47 48 49 50 Pal During atter a b c d e        | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | eting Public (tions that dictions that dictions atternational, shatter or reference on in expenses   | Charities I not complete state or local legis dum, through the   | Part VI-A) slation, includuse of:                  | ding a   | · •                                    | of the  | <u>-</u>   |
| 47 48 49 50 Pa Durii atter a b c d e f        | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | eting Public (tions that did natter or reference on an expenses on a constant of the constant  | Charities I not complete state or local legis dum, through the   | Part VI-A) slation, includuse of:                  | ding a   | · •                                    | of the  | <u>-</u>   |
| 47 48 49 50 Pal Durii atter a b c d e f       | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | eting Public ( tions that dictions that dict | Charities I not complete state or local legis dum, through the reported on lines   | Part VI-A) slation, including use of:  c through h | ding a   | · •                                    | of the  | <u>-</u>   |
| 47 48 49 50 Pa Durii atter a b c d e f        | Lobbying ceiling amount (150% of line 45(e))  Total lobbying expenditures  | enter or reference on in expenses  | Charities I not complete state or local legis dum, through the reported on lines s, or a legislative legis | Part VI-A) slation, including use of:  c through h | ding a   | Yes                                    | of the  | <u>-</u>   |

| Pa   | rt V   |  |  | Fransfers To and Transa<br>see page 12 of the instruction          | actions and Relationships With Noncharita<br>ons.)  | ble         |
|------|--------|--|--|--|---|-------------|
| 51   |        | the reporting orga                         | nization directly or                     | indirectly engage in any of the                                    | e following with any other organization described in section 527, relating to political organizations?  | tion        |
| а    |        |  |  | to a noncharitable exempt org                                      | I Van I   | No          |
|      |        | · .  |  |  | 51a(i)  | ~           |
|      |        | Other assets .                             |  |  | a(ii)   | 1           |
| b    | ٠,     | ner transactions:                          |  |  |   | V           |
| _    |        |  | es of assets with a                      | noncharitable exempt organiza                                      | ation   | _           |
|      |        | _  |  | ritable exempt organization .                                      |   | ~           |
|      |        |  |  | her assets   | 4 /***  | ~           |
|      | ٠.     |  |  |  | b(iv)   | ~           |
|      | (v)    |  |  |  | b(v)  | ~           |
|      |        | -  |  | ship or fundraising solicitations                                  | 1   | ~           |
| С    |        |  |  | ists, other assets, or paid emplo                                  | 1 1   | ~           |
| đ    | If the | ne answer to any of ods, other assets, o   | the above is "Yes," or services given by | ' complete the following scheduling the reporting organization. If | e Column (b) should always show the fair market value of<br>the organization received less than fair market value in<br>ds, other assets, or services received. | i the<br>an |
|      | a)     | (b)  |  | (c)  | (d)   |             |
| Line |        | Amount involved                            | Name of non-                             | charitable exempt organization                                     | Description of transfers, transactions, and sharing arrangemen  | ts          |
|      |        |  |  |  |   |             |
|      |        |  |  |  |   |             |
|      |        |  |  |  |   |             |
|      |        |  |  |  |   |             |
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|      |        |  |  |  |   |             |
|      |        |  |  |  |   |             |
|      |        |  |  |  |   |             |
|      | des    | cribed in section 50<br>(es," complete the | 01(c) of the Code (                      | other than section 501(c)(3)) or                                   |   | No          |
|      |        | (a)<br>Name of organiz                     | ation                                    | (b) Type of organization   | (c) Description of relationship   |             |
|      |        | Traine or organiza                         | ation                                    | Type of digamentation  | 2000 I provi of Total of Iship  |             |
|      |        |  |  |  |   |             |
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JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA

Form: 990 Page 1 Part<sup>.</sup> I Question: 8

#### Sales of Assets Other than Inventory

**Noninventory Asset** 

Description:

Sale of Torahs

Sold To:

Chaplain

Sales Price:

\$34,350 00

Date Sold: Date acquired: 01/01/2005

13-5599486

Expense of Sale:

\$0.00

How acquired:

01/01/2005

Cost or value when acquired: Depreciation since acquistion: \$0.00 \$0.00

unknown

Net Sale:

\$34,350.00

**Publicly Traded Securities** 

Description:

Sold To:

Sales Price:

\$9,412,332.00

Date Sold:

Expense of Sale:

\$0 00

Date acquired: How acquired:

Cost or value when acquired: Depreciation since acquistion:

\$8,220,017 00 \$0 00

Net Sale:

\$1,192,315.00

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA

13-5599486

Form: 990 Page: 1 Part: I Question: 20

### Other changes in Net Assets or Fund Balances

| Explanation                               | Amount        |
|---|---------------|
| Net unrealized gain (loss) on investments | -\$471,751 00 |
| Retiree health insurance accrual          | -\$104,442 00 |
| Unfunded accumulated benefit obligation   | \$320,834 00  |
| Total:                                    | -\$255,359.00 |

Form: 990 Page 2 Part II Question 22

# JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA

13-5599486

#### **Grants and Allocations**

Date:

Type: Number of individuals: Cash

**Grant Amount** Classification

\$433,252.00 Professional Education

Relationship:

none

**Description of Property:** 

**How Determined** 

**Book Value of Property:** 

FMV of Property:

**Total Grants:** 

\$433,252.00

Name and Address:

**Graduate Students** 

Various

Various, NY 10010 United States

Form 990 Page 2

Part II Question: 42 JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

#### **Depreciation and Depletion**

| Asset           | Current<br>Deprec. |
|-----------------|--------------------|
| Leasehold impro | \$11,250 00        |
| Building & impr | \$11,430 00        |
| Furniture & Equ | \$59,635 00        |
| Total           | \$82,315.00        |

Statement 5 Form 990 Page 2

Part: II Question: 43 JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA

13-5599486

#### Attachment listing other expenses for Part II

| Description                    | Total:         | Pgm Services   | Mgt and General | Fundrasing  |
|--------------------------------|----------------|----------------|-----------------|-------------|
| Membership dues                | \$47,661 00    | \$38,331 00    | \$5,556 00      | \$3,774 00  |
| Projects                       | \$2,509,811 00 | \$2,509,811 00 | \$0 00          | \$0.00      |
| Computer Expense               | \$51,341 00    | \$47,113 00    | \$3,592 00      | \$636 00    |
| Consultant & Professional fees | \$41,808 00    | \$20,767 00    | \$13,986 00     | \$7,055 00  |
| Miscellaneous                  | \$194,228 00   | \$164,263 00   | \$17,655 00     | \$12,310 00 |
| Total:                         | \$2,844,849.00 | \$2,780,285.00 | \$40,789.00     | \$23,775.00 |

#### Statement 6 Form 990 Page 3 Part III

Question

# JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

#### **Program Services**

| Achievement  |  | Pgm. Sv    | c. Exp |
|--|--|------------|--------|
| Community Capacity Building programs: Program Enrichment provides JCCs a assessment and resources to help them maintain creative, innovative programic coordinates JCC Maccabi Experience, JCC Maccabi Games, and a bi-weekly in Exec Dir & Pres of JCCs   | ming in many areas Also  | \$4,558,4  | 402 00 |
| Grants and Allocations: \$300,292 00   | If this amount foreign grants, ch  | neck here  | V      |
| Nonprofit Management Programs Community Consultation consults with all confunctioning of JCC boards, executives, and staff. Provides JCCs with ongoing to lay leadership development, staff development, programming, finances, etc. He services by conducting research, gathering statistical data, and strategic plannical work plans, and providing seminars for management and lay leaders. Reprovided by Florence G Heller JCCA Research Center | raining in areas such as<br>elps JCCs improve their<br>ing studies, developing | \$2,072,   |        |
| Grants and Allocations: \$30,000 00  | If this amount foreign grants, ch  | eck here   |        |
| Nonprofit Management Programs Marketing Services provide consultation and their effectiveness in image building, advertising, communications and public reaccommodating the in-house needs of JCC Association  | _  | \$773,     | 697 00 |
| Grants and Allocations: \$0 00   | If this amount foreign grants, ch  | eck here   |        |
| Community Capacity Building programs: Jewish Educational Services develops curricula and programming for JCCs, guides the training and development of JC and offers training seminars in Israel  |  | \$1,236,   | 738 00 |
| Grants and Allocations: \$15,316 00  | If this amount foreign grants, ch  | eck here   |        |
| Military & Veterans Programs Chaplaincy is the U.S. government-accredited as educational, and morale needs of Jewish personnel in the armed forces, their favores Administration hospitals.  |  | \$372,     | 570 00 |
| Grants and Allocations: \$0 00   | If this amount foreign grants, ch  | eck here   |        |
| Nonprofit Management Programs Professional Development recruits, refers for trains professionals across the continent. Extends scholarships to qualified colle in JCC careers and offers training seminars as well as study seminars in Israel   |  | \$1,270,   | 603 00 |
| Grants and Allocations: \$87,644.00  | If this amount foreign grants, ch  | eck here   |        |
|  | Total:   | \$10,284,2 | 88.00  |

### Statement 7 Form: 990

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA

13-5599486

Page 4 Part IV

Question, 50 B

#### **Receivables from Officers**

Borrower's Name:

Borrower's Title:

President

Original Amount: Balance Due:

\$100,000 00 \$10,000 00

Date of Note: Maturity Date: 09/29/1997 09/30/2006

Allan Finkelstein

Maturity Date:
Repayment Terms:

10000 per year

Interest Rate:

0

Security Provided by Borrower:

Lien on property

Purpose of Loan:

Relocation Loan

**Description of Consideration:** 

N/A

FMV of Consideration:

\$10,000 00

**Total Due:** 

\$10,000.00

Jewish Community Centers Assn of North America

13-5599486

Form: 990 Page 3 Part IV Question: 54

#### Investments-Securities

| Security                                | Valuation Type          | Amount        |
|---|-------------------------|---------------|
| Money Market Funds                      | FMV                     | 3,446,140.00  |
| Equity Securities                       | FMV                     | 7,531,220.00  |
| Debt Securities                         | FMV                     | 4,282,437.00  |
| Less: Portion held for Florence G Hello | er JCCA Research Center | (182,250.00)  |
| Total:                                  |                         | 15,077,547.00 |

Statement 9 Form 990 Page 4 Part IV

Question 57

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

#### Schedule of Land, Buildings and Equipment

| Description               | Cost           | Depreciation   | Book Value   |
|---------------------------|----------------|----------------|--------------|
| Furniture and Equipment   | \$1,828,600 00 | \$1,735,497 00 | \$93,103 00  |
| Leasehold improvements    | \$142,401 00   | \$120,121 00   | \$22,280 00  |
| Construction and improvem | \$43,228 00    | \$0 00         | \$43,228 00  |
| Building and improvements | \$386,017.00   | \$234,946 00   | \$151,071 00 |
| Total:                    | \$2,400,246,00 | \$2.090,564.00 | \$309.682.00 |

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

Form: 990 Page 4

Page 4

Question: 58

#### Other Assets

| Asset Description                                    | BOY Amoun                    | t EOY Amount                            |
|--|------------------------------|---|
| Advances and loans to employees<br>Other receivables | \$214,368 0<br>\$1,333,843 0 | • |
| Total:   | \$1,548,211.00               | \$1,428,358.00                          |

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA

13-5599486

Form 990 Page 4 Part: IV Question: 65

#### Other Liabilities

| Liability Description                    | BOY Amount     | EOY Amount     |
|--|----------------|----------------|
| Accrued payroll benefits                 | \$280,596 00   | \$319,756 00   |
| Accrued supplemental pension             | \$182,021 00   | \$230,687 00   |
| Deferred rent credit                     | \$229,328 00   | \$156,908 00   |
| Additional minimum pension liability     | \$2,645,768 00 | \$2,324,934 00 |
| Accrued nonpension post-retirement benef | \$1,250,196 00 | \$1,334,638 00 |
| Total:                                   | \$4,587,909.00 | \$4,366,923.00 |

#### Statement 12 Form 990 Page 5 Part IV-A

Question b(4)

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

#### Revenue Audit Line b(4)

| Description                                    | \$2,810,242 00<br>\$226,000 00 |  |
|--|--------------------------------|--|
| Net Assets Released from Restrictions          |                                |  |
| Appropriations from investments for operations |                                |  |
| Total:   | \$3,036,242.00                 |  |

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

Form: 990 Page: 5 Part: IV-A Question: d(2)

#### Revenue Audit Line d(2)

| Description  | Amount         |  |
|--|----------------|--|
| Contributions to temporary restricted net assets   | \$2,571,587 00 |  |
| Contributions to permanently restricted net assets | \$1,932,304 00 |  |
| Investment income                                  | \$259,671 00   |  |
| Net gain on sale of securities                     | \$1,192,315 00 |  |
| Total:   | \$5,955,877.00 |  |

Statement 14 Form 990 Page 4 Part V

Question:

#### Officers, Directors, Trustees, and Key Employees

| Name and Address  | Title  | Hrs   | Comp.   | Benefits   | Expense |
|---|--|---|---|--|---------|
| Allan Finkelstein<br>15 East 26 Street<br>New York, NY, NY<br>10010-1579<br>United States   | President  | 35  | \$437,918 00  | \$32,701 00  | \$0 00  |
| Officers and Directors<br>15 East 26 Street<br>New York, NY, NY<br>10010-1579<br>United States  | Board Member   | 2   | \$0 00  | \$0 00   | \$0 00  |
| Chair Edward H Kaplan  Vice Chairs Donald Brodsky Cheryl Fishbein Ronald Leibow Virginia Maas Geri Pollack Stephen Seiden Paula L Sidman Alan P. Solow Allan Weissglass  Secretary Marvin Gelfand  Associate Secretaries Noreen Gordon Sablotsky lan Sherman Peter Rzepka  Treasurer J Victor Samuels  Associate Treasurers Ronald A. Belz Gary Jacobs Toby Rubin | Honorary Chairs Ann Kaufman Jerome B. Makowsky Morton L Mandel Lester Pollack Daniel Rose  President Emeritus Arthur Rotman  Members James Badzin Arnold Beiles Marjorie Blankstein Stephen Bodzin Lisa F Brill Nancy I Brown Lawrence R Cohan Avrum I Cohen Marcella E Cohen Jeffrey A Coopersmith Joel Dinkin Stephen Dorsky Dana Egert Julius Eisen Andrew L Eisenberg Dale Filhaber Raymond Fink Barry P. Forman Jane Gellman Edwin Goldberg | Benjam Lawren Michae Joseph Michae Ronald Morton Ronald Stephe Linda k Charles Judith I Gary Li Philip S Scott M Sidney Marvin Ronald Haran G Stephe Rose F Barbara Howard Lois Ro Daniel | n M Kaufman faslowicz faskiowicz | Louis M Sapolsky Martin J. Satinsky Michael Saxon Philip Schatten Gerald K Schwartz Michael Segal Andrew Shaevel Jack G Shaffer Cheryl Sherman Philip M Shiekman Arnold Silber Philip Silverstein Jeffrey Solomon David H Sorkin Carol Brennglass Spi Jerome Spitzer Doron Steger Harry D Stern Robert H Temkin Gerald Tumarkin David Wax Linda Weinstein Michael S Wien Lawrence A Wolfe Michael Wolfe Gerry Zipursky | nner    |

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

Form: 990 Page 6 Part: VI Question 80 b

#### **Related Organizations**

| Description                             | Exempt |
|---|--------|
| Florence G. Heller JCCA Research Center | Yes    |

JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

Form: 990 Page: 7 Part: VI Question: 91c

Foreign Offices

#### Foreign Office List

Israel

Statement 17
Form 990
Page 8
Part: VIII
Question.

#### JEWISH COMMUNITY CENTERS ASSOC OF NORTH AMERICA 13-5599486

#### **Relationship of Activities**

| Line No | Relationship of Activities to the Accomplishment of Exempt Purposes  |  |  |
|---------|--|--|--|
| 93 a    | Project and Services fees are used to enhance innovative programs and seminars that provide JCCs and Camps with ongoing training in areas such as lay leadership development, staff development, programming and finance                                   |  |  |
| 94      | Dues paid by member JCCs in exchange for a wide range of services and resources provided by JCC Association necessary to support educational, cultural, social, Jewish identity-building, and recreational programs for people of all ages and backgrounds |  |  |

Form. Schedule A

Page 2 Part III Question 3

#### Jewish Community Centers Assn of North America 13-5599486

#### **Explanation of Grant Determination**

The criteria for a JCC Association Scholarship are the academic and personal qualifications that measure the potential of a candidate to be an outstanding JCC career professional.

The academic requirements are:

- a bachelor's degree from an accredited school
- a minimum grade point average of 3.0
- skills in writing, speaking and conceptualizing

The personal requirements are:

- a commitment to a career in the JCC field
- demonstrated leadership potential
- a good Jewish background

# Form' **8858** (Rev. December 2004)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

OMB No. 1545-1709

| <ul><li>If you are</li></ul>                   | filing for an Automatic 3-Month Extension, complete only Part I and check this bo<br>filing for an Additional (not automatic) 3-Month Extension, complete only Part II (<br>plete Part II unless you have already been granted an automatic 3-month extension on a   | (on page 2 of this form).           |  |  |  |
|--|--|-------------------------------------|--|--|--|
| Part I   | Automatic 3-Month Extension of Time—Only submit original (no copies ne   | eeded)                              |  |  |  |
| Form 990-T                                     | corporations requesting an automatic 6-month extension—check this box and comp   | plete Part I only ▶ □               |  |  |  |
| All other col                                  | rporations (including Form 990-C filers) must use Form 7004 to request an extension of<br>s, REMICs, and trusts must use Form 8736 to request an extension of time to file Form  | of time to file income tax returns. |  |  |  |
| returns note<br>(not automa                    | Filing (e-file). Form 8868 can be filed electronically if you want a 3-month automatic ex<br>d below (6 months for corporate Form 990-T filers). However, you cannot file it electro<br>tic) 3-month extension, instead you must submit the fully completed signed page 2 (<br>le electronic filing of this form, visit www.irs.gov/efile. | nically if you want the additional  |  |  |  |
| Type or  | Name of Exempt Organization  | Employer Identification number      |  |  |  |
| print  | Jewish Community Center Association of North America   | 13 5599486                          |  |  |  |
| File by the<br>due date for<br>filing your     | Number, street, and room or suite no. If a P.O. box, see instructions.  15 East 26th Street  |                                     |  |  |  |
| return. See<br>instructions                    | City, town or post office, state, and ZIP code. For a foreign address, see instructions.  New York, NY 10010   |                                     |  |  |  |
|  | of return to be filed (file a separate application for each return):   | _                                   |  |  |  |
| ☑ Form 990                                     |  | ☐ Form 4720                         |  |  |  |
| ☐ Form 990                                     |  | ☐ Form 5227                         |  |  |  |
| Form 990                                       |  | ☐ Form 6069                         |  |  |  |
| ☐ Form 996                                     | D-PF   | ☐ Form 8870                         |  |  |  |
| Telephone  If the organ  If this is for the wh | rare in the care of ►  | box ▶ □                             |  |  |  |
| 1 I reques                                     | at an automatic 3-month (6-months for a <b>Form 990-T corporation</b> ) extension of time under exempt organization return for the organization named above. The extension is for the calendar year 20 .05 or tax year beginning, 20, and ending   | organization's return for:          |  |  |  |
| 2 If this ta                                   | x year is for less than 12 months, check reason:  Initial return  Final return   | Change in accounting period         |  |  |  |
|  | pplication is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative taindable credits. See instructions   | x, less any                         |  |  |  |
|  | oplication is for Form 990-PF or 990-T, enter any refundable credits and estimated tax acclude any prior year overpayment allowed as a credit  | payments \$                         |  |  |  |
| c Balance<br>with FT<br>instruction            | Due. Subtract line 3b from line 3a. Include your payment with this form, or, if require D coupon or, if required, by using EFTPS (Electronic Federal Tax Payment Systoms   | ed, deposit<br>tem). See            |  |  |  |
| Caution. If yo                                 | u are going to make an electronic fund withdrawal with this Form 8868, see Form 845<br>nstructions.  | 3-EO and Form 8879-EO               |  |  |  |

| Form,8868 (                               | Rev: 12-2004)  |  |   | Page 2   |
|---|--|--|---|--|
| If you a Note, Onf                        | re filing for an Additional (not a   | automatic) 3-Month Extension, complete ady been granted an automatic 3-month ext   | ension on a pre                         | and check this box >  aviously filed Form 8868.                        |
|   | re filing for an Automatic 3-Mo  | nth Extension, complete only Part I (on  | page 1).                                | -1 0 0   |
| Part II Type or                           | Name of Exempt Organization  | c) 3-Month Extension of Time—Mus   | t File Origin                           | Employer identification number   |
| print File by the extended                | Number, street, and room or suite no. If a P.O. box, see instructions.  Number, street, and room or suite no. If a P.O. box, see instructions.  City, town or post office, state, and ZIP code. For a foreign address, see instructions. |  |   | For IRS use only   |
| due date for<br>filing the<br>return. See |  |  |   |  |
| Chack to                                  | no of return to be filed (File as  | separate application for each return):   |   |  |
| ☐ Form 9                                  |  | Form 990-T (sec. 401(a) or 408(a) trust)   | 1                                       | ☐ Form 5227  |
|   | 990-BL [   | Form 990-T (sec. 401(a) or 400(a) trust)  Form 990-T (trust other than above)  | <b>'</b>                                | ☐ Form 6069  |
|   | 990-EZ .   | Form 1041-A  |   | Form 8870  |
| Form                                      |  | Form 4720  |   | _ , , , , , , , , , , , , , , , , , , ,                                |
| STOP: Do                                  | not complete Part II if you were   | not already granted an automatic 3-mon   | th extension o                          | n a previously filed Form 8868.  |
| • The boo                                 | ks are in the care of ▶  |  |   |  |
| Telepho                                   | ne No. ▶ <sup>(</sup>  | FAX No. ► ()   |   |  |
|   |  | ce or place of business in the United Stat   |   |  |
|   |  | rganization's four digit Group Exemption N   |   |  |
|   |  | . If it is for part of the group, check th   | is box 🕨 🔲                              | and attach a list with the   |
|   | EINs of all members the exten  |  |   |  |
|   |  | nsion of time until  |   |  |
|   |  | year beginning, 20   |   |  |
|   |  | onths, check reason:   Initial return  |   | - ·  |
| 7 State                                   | in detail why you need the exte  | ension   |   | •  |
|   | •••••  | •  | • | •••••  |
|   |  | L, 990-PF, 990-T, 4720, or 6069, enter the   |   |  |
| b If this tax p                           | application is for Form 990-PF<br>ayments made. Include any pr   | , 990-T, 4720, or 6069, enter any refundat<br>ior year overpayment allowed as a cred   | ole credits and                         | l estimated  |
| c Balar                                   | ously with Form 8868   | ine 8a. Include your payment with this for   | m, or, if require                       | ed, deposit  |
| Wiui F                                    | 1D coupon or, ii required, by usir   | ng EFTPS (Electronic Federal Tax Payment S   | system). See in                         | structions. 3  |
| Under penaltie<br>it is true, corre       | es of perjury, I declare that I have examir<br>act, and complete, and that I amounthous  | Signature and Verification<br>ned this form, including accompanying schedules and<br>red to prepare this form.   | statements, and to                      |  |
| Signature >                               | Allen Vins   | Title ▶ President  |   | Date > 4/5/06  |
|   | Notice   | to Applicant—To Be Completed by  | the IRS                                 |  |
| ☐ We ha                                   |  | e attach this form to the organization's return.   |   |  |
| ☐ We ha                                   | ve not approved this application. He is the organization's return (including   | owever, we have granted a 10-day grace period<br>any prior extensions). This grace period is cons<br>return. Please attach this form to the organizati | idered to be a v                        | f the date shown below or the due alid extension of time for elections |
| to file.                                  | We are not granting a 10-day grace   | •  |   | •  |
|   |  | use it was filed after the extended due date of  |   |  |
|   |  |  |   |  |
| <u> </u>                                  |  | By:  |   |  |
| Director                                  | Follow Address - Fatan Harris  | 1  | At                                      | Date   |
|   | alling Address — Enter the ad<br>an address different than the or  | dress if you want the copy of this applica   | tion for an add                         | aitional 3-month extension   |
| CIGITIEG IO                               | Name   | ie entered above.  |   |  |
|   |  |  |   |  |
| Type or<br>orint                          | Number and street (include sui   | te, room, or apt. no.) or a P.O. box number  | -                                       |  |
|   | City or town, province or state,   | and country (including postal or ZIP code)   |   |  |